## **Powerful Questions**

The purpose of all questions is to help **the client**, **not the coach**, understand an issue more clearly.

Please don't bombard them with questions. Rather, provide them time to think and respond.

### **FUNDAMENTALS**

- 1. Ask helpful and challenging questions
- 2. Listen "actively"
- 3. Allowing time and space for silences
- 4. Do not judge
- 5. Do not give advice
- 6. Do not tell anecdotes (unless they are helpful)
- 7. Do not offer solutions.
- 8. Find a way to share ideas and insights but only when appropriate

## **Helpful Behaviors**

- 1. Listen and attend
- 2. Learn not to interrupt
- 3. Convey empathy
- 4. Support
- 5. Challenge
- 6. Learn to ask good questions
- 7. Ask yourself "Is what I'm about to say helpful to the person?"
- 8. Provide only insights, observations, feedback
- 9. Do not offer advice, instead brainstorm choices or introduce new frameworks that can expand their choices. Ask who else might know of have an idea.

# Asking questions that cause people to think, reflect and say more are useful.

- **Clarifying:** Are you saying that...?
- Attempting to understand: Could you explain so-and-so a bit more?
- *Mirroring:* So what you're saying is....?
- Opening up new avenues: Have you explored/though of...?
- **Digging deeper:** What else was happening?
- **Unpeeling layers:** And then what happened?

### The secret is to get people talking....

- Tell me more
- I don't understand

#### The best questions are:

- Those that begin with "how," "what," "where," and "when," rather than "why."
- Precision questions:
  - What exactly, how exactly
  - Bigger than...? Or More than....?
  - Everyone? Always?
- **Powerful questions**, for example when a presenter says "I can't"
  - What's stopping you?
  - What would happen if?
- Reflective questions that mirror back what the presenter seems to be saying
  - So you're saying...
  - You seem....
- And Sometimes....Idea questions (without spelling out the details
  - Would so-and-so be of any use?
  - Have you thought of...?

### **OTHER HELPFUL QUESTIONS**

- What is your position
- What's your issue/question?
- Would drawing it help you "see it" more clearly?
- What problem does that cause?
- In what way is that a problem?
- What isn't happening now?
- What would you want to be different?
- How would you like X to respond?
- How do you think that Y needs to be changed/altered?
- What would you like to do ideally?
- How do you feel about that?
- Can you tell me more about that?
- Who have you consulted/talked to?
- Who else might you talk to?
- How does the other person see the issue?
- Have you thought of...?
- What's stopping you?
- What would happen if you did X/did the opposite/did nothing?

- How will you go about it?
- In what way will that help?
- Who else can you involve / or get to back you?
- What else would you find helpful?
- What response would you like from me?
- How can I help you?
- Can you tell me a bit more about that?
- I don't follow what you are saying?
- I don't understand that?
- Are we getting away from the question?
- Do you want to tell me more?
- What's at the back of your mind?
- You sound....
- Is this helpful?
- How do you feel?
- Have I helped you?
- Are you being honest with yourself?